







U.S. Army 2005 MWR Leisure Needs Rusvey

Fort Leavenworth Kansas



BRIEFING OUTLINE

Fort

LEISURE NEEDS SURVEY

- Project Overview
- Methodology
- Patron Sample
- Products

SURVEY RESULTS

- MWR Programs and Facilities
- Army Community Service
- Child and Youth Services
- Better Opportunities for Single Soldiers
- Leisure Activities
- Deployment and MWR
- Career Intentions

NEXT STEPS

PROJECT OVERVIEW

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MWR STRATEGIC BUSINESS PLANNING MODEL

COMPONENTS Developing Monitoring Analyzing and **Analyzing** Formulating **Formulating** forecasting programs and alternatives the strategic operational and the external markets business plan business evaluating environment plans plan Mission and implementati vision on statements Customer and market analysis Policies, Strategic regulations, Composite goals and mission, and evaluation objectives Programs and laws Program facilities business inventory plans Installation and analysis Planning Monitoring, projections **Implementati** and assessment, community and on guidance and feedback profiles assumptions Competitive Functional analysis support plans Business and Integrated Capital industry **SWOT** Improvement standards analysis s program and trends Program costs and resources analysis Contingency plans

3

METHODOLOGY

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PROJECT SCOPE

- 92 sites were surveyed in 2005
 - Northeast (21 sites) Europe (20 sites)
 - Northwest (10 sites) Korea (9 sites)
 - Southeast (13 sites) Pacific (5 sites)
 - Southwest(14 sites)



- 249,555 surveys were distributed throughout the Army to four patron groups:
 - Active Duty Soldiers
 - Spouses of Active Duty Soldiers (CONUS only)
 - DA Civilians
 - Retirees (CONUS only)
- 4,363 surveys were distributed at Fort Leavenworth

SURVEY ADMINISTRATION

- Designed to collect information on installation MWR programs and facilities as well as the leisure activities of your potential market
- 65 multiple choice questions; 7 questions were tailored to your specific installation issues

SURVEY ADMINISTRATION (Continued)

- Active Duty and DA Civilian surveys distributed by installation POCs
- Spouses of Active Duty and Retiree surveys direct mailed to home addresses (CONUS only)
- Web survey option offered for the first time to all respondents

SURVEY SAMPLE

- Four population segments
 - Active Duty

- Civilian Employees
- Spouses of Active Duty (CONUS only) Retirees (CONUS only)
- Response Rates and Confidence Intervals for each patron group and overall sample

	Survey Population	Surveys Distributed	Surveys Returned	Response Rate *	Confidence Interval **
Army:				<u></u>	
Survey Totals	1,212,240	249,555	50,651	20.91%	±.43%
Fort Leavenworth:					
Active Duty	3,475	1,156	328	28.37 %	±5.15%
Spouses of Active Duty	1,626	1,356	311	22.94 %	±5.00%
Civilian Employees	1,891	822	260	31.63 %	±5.64%
Retirees	1,733	1,029	348	33.82 %	±4.70%
Total	8,725	4,363	1,247	28.58 %	± 2.57 %

^{*} Response rate is calculated by dividing the number of surveys returned by the number of surveys distributed. It should be noted that low response rates (i.e., less than 20%) increase the chance that one or more subgroups (e.g., for active duty patron group, E1-E4 is a subgroup) may be over- or under-represented. Any patron groups with fewer than 15 survey respondents do not have their data reported to protect privacy and ensure representativeness.

^{**}A confidence interval for a sample mean tells us the range in which we are likely to find the true population mean: Assume 300 surveys were returned for an active duty patron group of 1,350. 52% responded that they used the gym in the last year. The 95% confidence interval for this case would be $\pm 5\%$. Thus there is a 95% chance that the TOTAL number of active duty at this installation who used the gym last year is between 47% and 57%. We can be 95% confident that between 634 and 770 active duty used the gym

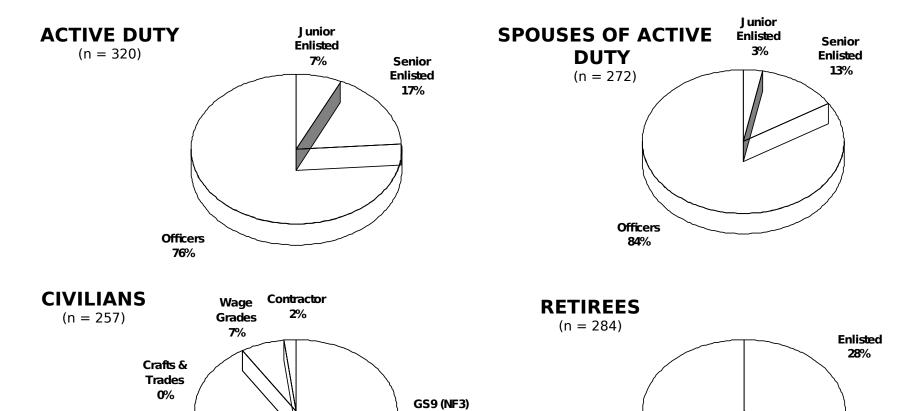
PATRON SAMPLE*

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GS10 (NF4) or above

45%

RESPONDENT POPULATION SEGMENTS



or below 46%

Officer

72%

^{*}The n provided for each patron group is equal to the number of respondents who provided their rank or paygrade.

PRODUCTS

- Comprehensive installation report of survey data in electronic form
- SPSS data file provided to installation representatives for further analyses, if desired
- Installation level briefing of findings
- IMA and Army level roll-up reports and briefings

PRODUCT DISTRIBUTION

- All products provided on CD
- CD distribution to installation MWR Directors, IMA Headquarters, and U.S. Army Community and Family Support Center

MWR PROGRAMS & FACILITIES: USAGE AT FORT LEAVENWORTH

Fort

MOST FREQUENTLY USED FACILITIES

Fitness Center/Gymnasium	54%
Bowling Center	39%
Bowling Food & Beverage	39%
ITR	32%
Swimming Pool	30%

LEAST FREQUENTLY USED FACILITIES

BOSS	2%
School Age Services	5%
Bowling Pro Shop	7%
Multipurpose Sports/Tennis Courts	8%
Recreation/Community Activity Ctr	:9%

MWR PROGRAMS & FACILITIES: SATISFACTION AT FORT LEAVENWORTH*

Fort

FACILITIES WITH HIGHEST SATISFACTION RATINGS*

Bowling Pro Shop	4.37
Bowling Center	4.32
School Age Services	4.31
ITR	4.26
Golf Course	4.19

FACILITIES WITH LOWEST SATISFACTION RATINGS*

Athletic Fields 3.85

Multipurpose Sports/Tennis Courts3.93

Golf Course Food & Beverage 3.96

Post Picnic Area 4.00

Army Lodging 4.01

^{*}Programs and facilities were rated on a 5 point scale: 5 = Very Satisfied and 1 = Very Dissatisfied

MWR PROGRAMS & FACILITIES: QUALITY AT FORT LEAVENWORTH*

Fort

FACILITIES WITH HIGHEST QUALITY RATINGS*

Child Development Center	4.22
ITR	4.17
Bowling Pro Shop	4.13
Golf Course	4.12
Bowling Center	4.11

FACILITIES WITH LOWEST QUALITY RATINGS*

Multipurpose Sports/Tennis Courts 3.65
Athletic Fields 3.69
Post Picnic Area 3.70
Swimming Pool 3.84
Golf Course Food & Beverage 3.88

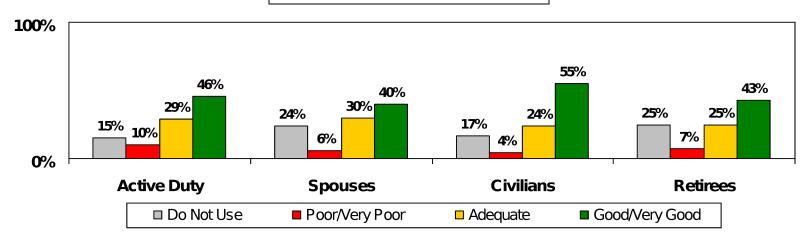
of three quality scores: Building/Facility/Space, Equipment/Furnishings, and Personnel.

^{*}Programs and facilities were rated on a 5 point scale: 5 = Very Good and 1 = Very Poor. These ratings are an average

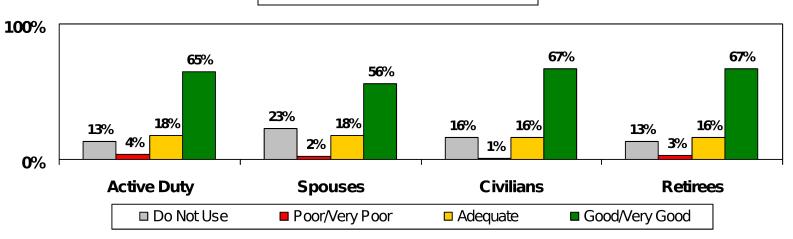
MWR PROGRAMS & FACILITIES: FOOD AND BEVERAGE SERVICES QUALITY

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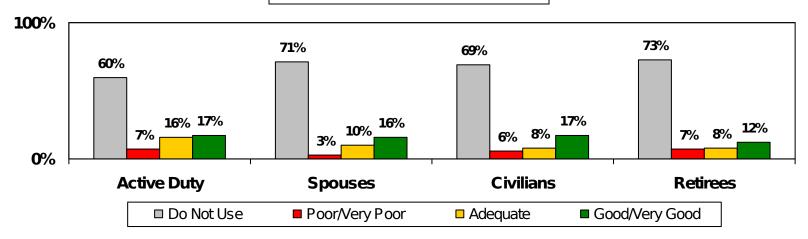
Quality of Off-Post Services



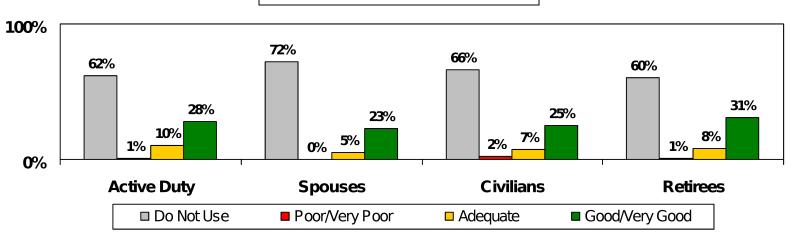
MWR PROGRAMS & FACILITIES: CATERING SERVICES QUALITY

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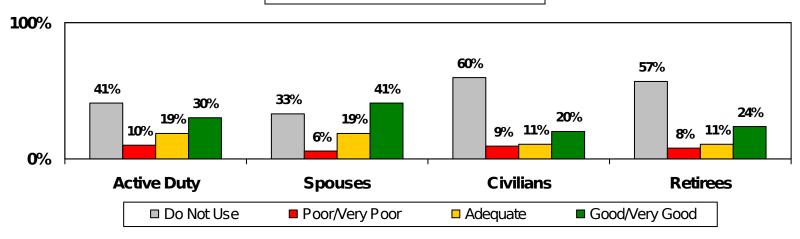
Quality of Off-Post Services



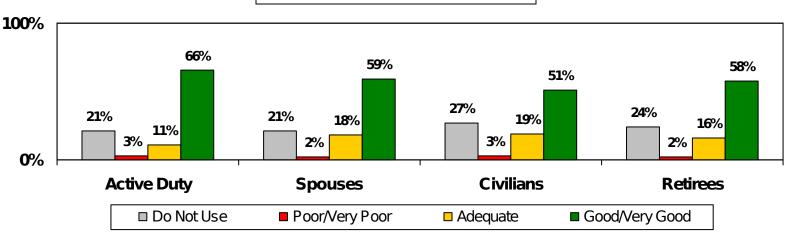
MWR PROGRAMS & FACILITIES: ENTERTAINMENT SERVICES QUALITY

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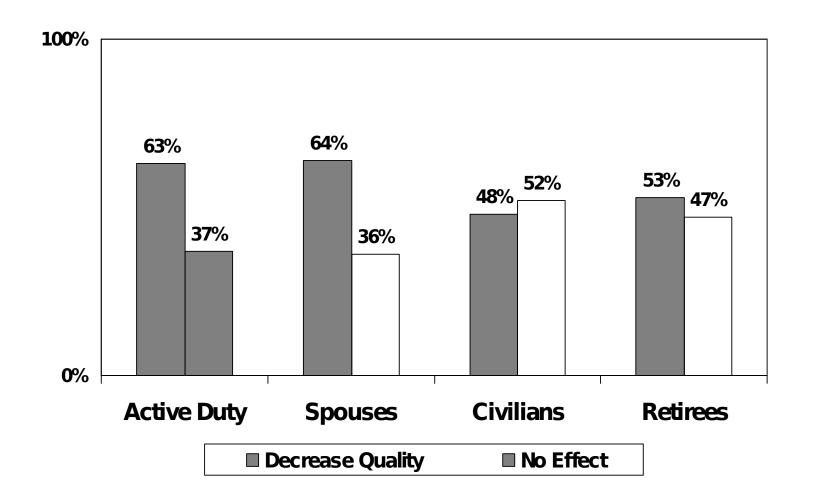




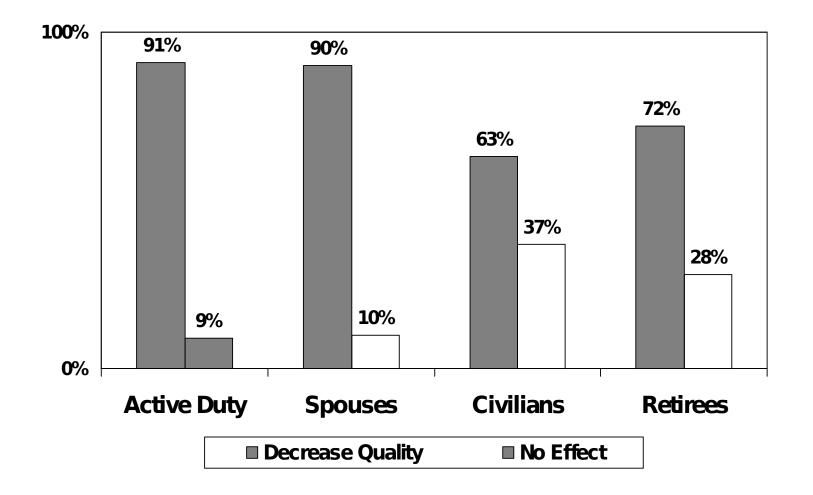
Quality of Off-Post Services



CLUB PROGRAM ELIMINATION EFFECT ON ARMY



MWR PROGRAMS & FACILITIES: RECREATION PROGRAM ELIMINATION EFFECT ON ARMY QOL



MWR PROGRAMS & SERVICES: MOST AND LEAST IMPORTANT ACTIVITIES/PROGRAMS

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Top 7 Activities/Programs

Fitness Center/Gymnasium Army Lodging	80% 72%
Child Development Center	62%
Library	60%
Swimming Pool	51%
Youth Center	51%
Athletic Fields	47%

Respondents were asked to select the 7 most important and 7 least important activities and programs offered on an Army installation.

RV Park	70%
Car Wash	60%
Bowling Pro Shop	51%
Cabins & Campgrounds	49%
Golf Course Pro Shop	47%
Automotive Skills	42%
Golf Course Food & Beverage	41%

Bottom 7 Activities/Programs

MWR PROGRAMS & SERVICES: SOURCES OF INFORMATION*

WHERE DO YOU GET INFORMATION?	ACTIVE DUTY	SPOUSES	CIVILIANS	RETIREES	TOTAL
Internet	18%	15%	19%	11%	16%
E-mail	36%	13%	46%	21%	31%
Friends and neighbors	35%	52 %	26%	31%	35%
Family Readiness Groups (FRGs)	7%	7%	3%	2%	5%
Bulletin boards on post	49%	38%	38%	28%	41%
Post newspaper	73 %	83%	65%	71 %	72 %
MWR publications	37%	43%	31%	25%	35%
Radio	1%	1%	2%	1%	1%
Television	8%	11%	2%	2%	6%
My child(ren) let(s) me know	9%	10%	3%	5%	7%
Other unit members or co-workers	29%	11%	31%	18%	24%
Unit or post commander or supervisor	9%	4%	6%	1%	6%
Marquees/billboards	31%	34%	37%	30%	33%
Flyers	49%	46%	44%	33%	44%
Other	6%	3%	6%	7%	5%
I never hear anything	2%	3%	4%	8%	4%

^{*}The top 3 sources of MWR information are shaded for each patron group and the total population.

MWR PROGRAMS/SERVICES: GENERATE FEELING THAT THE ARMY CARES ABOUT ITS PEOPLE*

MWR PROGRAM/SERVICE	ACTIVE DUTY	SPOUSES OF ACTIVE DUTY
Army Child and Youth Services	88%	88%
Better Opportunities for Single Soldiers	51%	N/A
Army Community Service	60%	64%
MWR Programs and Services	85%	91%

^{*} Positive = moderate, great or very great extent

ARMY COMMUNITY SERVICE: AWARENESS AND BENEFIT - ACTIVE DUTY

ACS PROGRAMS	AWARENESS	BENEFICIAL*	NOT BENEFICIAL*
Information and Referral	60%	85%	15%
Outreach programs	41%	69%	31%
Family Readiness Groups	65%	72%	28%
Relocation Readiness Program	75%	91%	9%
Family Advocacy Program	70%	72%	28%
Crisis intervention	49%	72%	28%
Money management classes, budgeting assistance	59%	76%	24%
Financial counseling, including tax assistance	68%	88%	12%
Consumer information	32%	79%	21%
Employment Readiness Program	47%	86%	14%
Foster child care	18%	77%	23%
Exceptional Family Member Program	74%	79%	21%
Army Family Team Building	65%	78%	22%
Army Family Action Plan	48%	76%	24%

^{*} Percentage of Active Duty users

ARMY COMMUNITY SERVICE: AWARENESS AND BENEFIT - SPOUSES

ACS PROGRAMS	AWARENESS	BENEFICIAL*	NOT BENEFICIAL*
Information and Referral	64%	92%	8%
Outreach programs	51%	93%	7%
Family Readiness Groups	73%	82%	18%
Relocation Readiness Program	83%	93%	7%
Family Advocacy Program	73%	88%	13%
Crisis intervention	52%	83%	17%
Money management classes, budgeting assistance	59%	81%	19%
Financial counseling, including tax assistance	68%	89%	11%
Consumer information	36%	81%	19%
Employment Readiness Program	64%	69%	31%
Foster child care	19%	100%	0%
Exceptional Family Member Program	80%	67%	33%
Army Family Team Building	76%	91%	9%
Army Family Action Plan	58%	92%	8%

^{*} Percentage of Spouses of Active Duty Member users

POSITIVE IMPACTS ON ACTIVE DUTY AND SPONSES

POSITIVE* ACS IMPACTS	ACTIVE DUTY	SPOUSES OF ACTIVE DUTY
Satisfaction with my job	44%	37%
Personal job performance/readiness	41%	35%
Unit cohesion and teamwork	47%	45%
Unit readiness	52%	54%
Relationship with my spouse	42%	32%
Relationship with my children	39%	34%
My family's adjustment to Army life	42%	54%
Family preparedness for deployments	49%	59%
Ability to manage my finances	27%	22%
Feeling that I am part of the military community	46%	55%

^{*} Positive = moderate, great or very great extent

POSITIVE IMPACTS ON ACTIVE DUTY AND SPOUSES

POSITIVE* CYS IMPACTS	ACTIVE DUTY	SPOUSES OF ACTIVE DUTY
Helps minimize lost duty/work time due to lack of child care/youth sponsorship options	85%	78%
Helps minimize lost duty/work time due to lack of child care/youth services	87%	81%
Plays a role in influencing my decision/my spouse's decision to remain in the Army	65%	50%
Allows me to work outside my home	68%	64%
Allows me to work at home	43%	59%
Offers me an employment opportunity within the CYS program	28%	29%
Allows me/my spouse to better concentrate on my/our job(s)	69%	63%
Provides positive growth and development opportunities for my children	75%	79%

^{*} Positive = moderate, great or very great extent

(BOSS):

POSITIVE IMPACTS ON ACTIVE DUTY

POSITIVE* BOSS IMPACTS	ACTIVE DUTY
Satisfaction with my job	34%
Personal job performance/readiness	33%
Unit cohesion and teamwork	40%
Unit readiness	40%
Ability to manage my finances	34%
Feeling that I am part of the military community	38%
Relationship with my children (single parents)	43%
My family's adjustment to Army life (single parents)	46%
Family preparedness for deployments (single parents)	44%

^{*} Positive = moderate, great or very great extent

PREFERENCES OVERALL AND BY PATRON

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Top 10 Leisure Activities for All Respondents

Entertaining guests at home	69%
Watching TV, videotapes, and DVD	s65%
Going to movie theaters	63%
Internet access/applications (home	9)61%
Special family events	47%
Gardening	44%
Walking	44%
Attending sports events	43%
Reading	42%
Reference/research services	40%

Top 5 for Active Duty

Entertaining guests at home	71%
Internet access/applications	(home)62%
Reference/research services	51%
Going to movie theaters	51%
Reading	51%

Top 5 for Spouses of Active Duty

Entertaining guests at home	83%
Going to movie theaters	77%
Watching TV, videotapes, and DVI	Os 71%
Internet access/applications (home	e)69%
Special family events	62%

Top 5 for Civilians

Watching TV, videotapes, and DVDs84%	
Going to movie theaters	65%
Entertaining guests at home	60%
Internet access/applications (home	e)58%
Gardening	52%

Top 5 for Retirees

Watching TV, videotapes, and DVDs77%	
Entertaining guests at home	64%
Going to movie theaters	62%
Internet access/applications (home	e)56%
Gardening	55%

LEISURE ACTIVITIES: PREFERENCES BY ACTIVITY CATEGORY

Team Sports	
Soccer	15%
Softball	13%
Basketball	12%
Volleyball	9%
Self-directed sports tournaments	7%

Outdoor Recreation	
Fishing	28%
Picnicking	27%
Going to beaches/lakes	27%
Camping/hiking/backpacking	24%
Bicycle riding/mountain biking	23%

Social	
Entertaining guests at home	69%
Special family events	47%
Happy/social hour	29%
Night clubs/lounges	23%
Dancing	23%

Sports and Fitness	
Walking	44%
Cardiovascular equipment	33%
Weight/strength training	29%
Running/jogging	29%
Bowling	26%

Entertainment	
Watching TV, videotapes, and D	VDs65%
Going to movie theaters	63%
Attending sports events	43%
Festivals/events	40%
Plays/shows/concerts	39%

Special Interests		
Internet access/applications (home)61%	
Gardening	44%	
Digital photography	32%	
Automotive detailing/washing	32%	
Automotive maintenance & repair	27%	

LEISURE ACTIVITIES: MARKET SHARE OF ACTIVITY PREFERENCE ON POST*

ACTIVITIES	PARTICIPATED PRIMARILY ON POST	PARTICIPATED PRIMARILY OFF POST	OVERALL PARTICIPATION
Reading	42%	N/A	42%
Reference/research services	40%	N/A	40%
Study/self development	34%	N/A	34%
Internet access (library)	33%	N/A	33%
Multi-media (videos, DVDs, CDs)	31%	N/A	31%
Entertaining guests at home	25%	45%	69%
Walking	25%	19%	44%

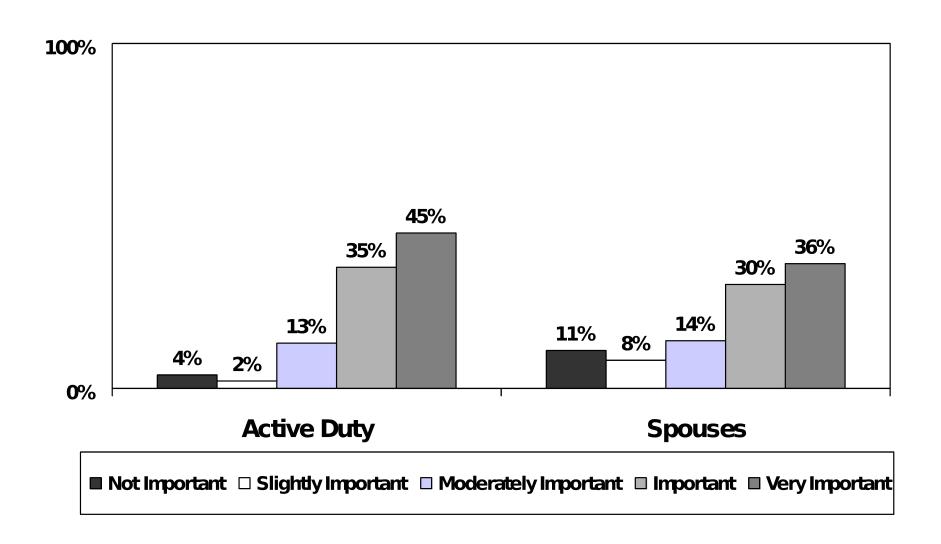
^{*}Top 7 leisure activity preferences ranked by on-post participation.

LEISURE ACTIVITIES: MARKET SHARE OF SPECIAL INTEREST ACTIVITY PREFERENCE BY LOCATION*

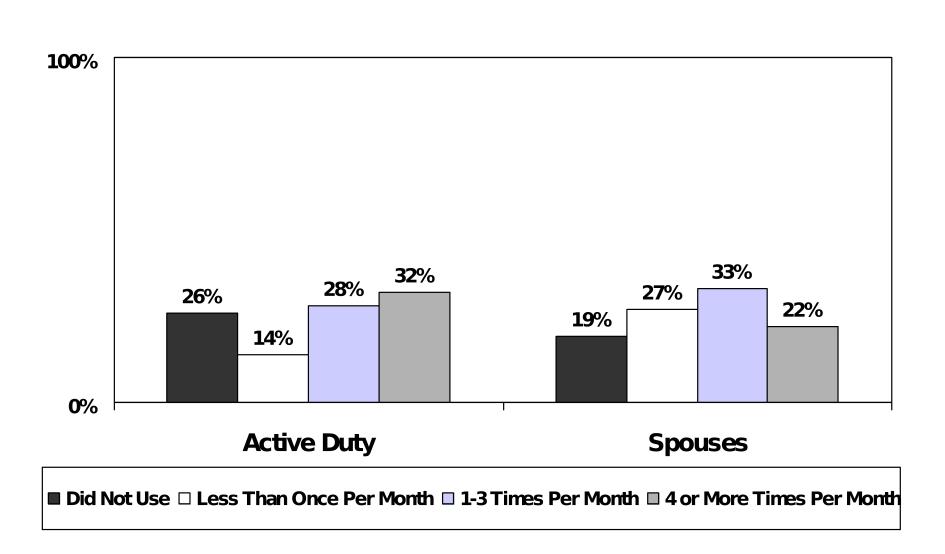
ACTIVITIES	PARTICIPATED PRIMARILY ON POST	PARTICIPATED PRIMARILY OFF POST	PARTICIPATED PRIMARILY AT HOME	OVERALL PARTICIPATION
Internet access/applications (home)	8%	3%	51%	61%
Gardening	3%	3%	38%	44%
Digital photography	3%	6%	24%	32%
Automotive detailing/washing	1%	16%	14%	32%
Automotive maintenance & repair	2%	13%	12%	27%
Computer games	1%	1%	23%	26%
Trips/touring	1%	17%	0%	17%

^{*}Top 7 special interest activity preferences ranked by overall participation.

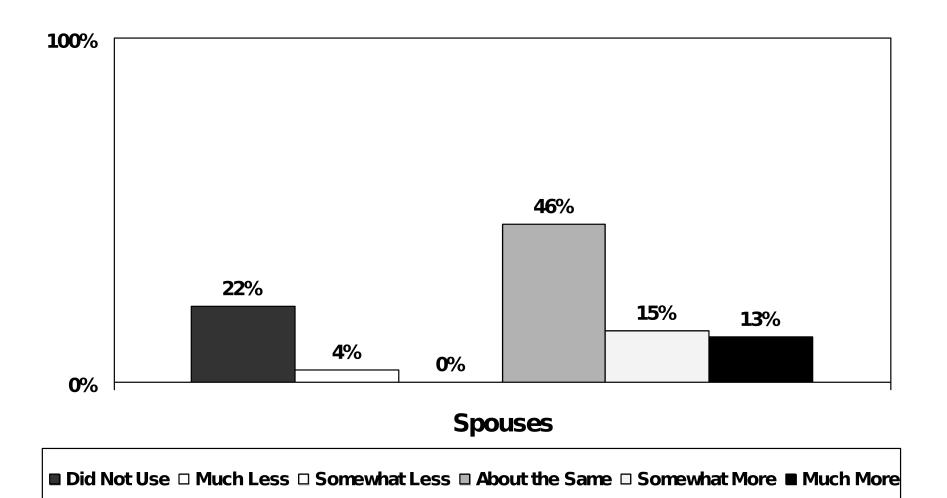
DEPLOYMENT AND MWR: IMPORTANCE OF ACCESS TO MWR DURING DEPLOYMENT



DEPLOYMENT AND MWR: USE OF MWR DURING DEPLOYMENT IN THEATER OR AT HOME



DEPLOYMENT AND MWR: USE OF MWR DURING DEPLOYMENT COMPARED TO NON-DEPLOYMENT



ACTIVE DUTY AND SPOUSES OF ACTIVE DUTY MEMBERS

Current Plans About Making the Military Your Career	ACTIVE DUTY
Definitely will not make military a career	3%
Probably will not make military a career	2%
Undecided	7%
Probably will make military a career	18%
Definitely will make military a career	70%

Do You Want Your Spouse to Make the Military His/Her Career?	SPOUSES OF ACTIVE DUTY
No	3%
Not Sure	9%
Yes	88%

NEXT STEPS

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INSTALLATION REPORTS

- Review information on 91 leisure activities and up to 40 MWR facilities
- Share with Commander and program managers

DATA APPLICATIONS

- Action planning for program change and enhancement
- Strategic business planning
- Five year program planning
- Priorities for Project Validation Assessments
- Follow-up focus groups on items of interest or for clarification of findings
- Input into the Installation Status Report (ISR)